VILLAGE OF GLENCOE GOLF ADVISORY COMMITTEE

October 21, 2013

7:00 p.m.

Village of Glencoe 675 Village Court Glencoe, IL, 60022

AGENDA

The Village of Glencoe is subject to the requirements of the Americans with Disabilities Act of 1990. Individuals with disabilities who plan to attend this meeting and who require certain accommodations in order to allow them to observe and/or participate in this meeting, or who have questions regarding the accessibility of the meeting or the facilities, are requested to contact the Village of Glencoe at least 72 hours in advance of the meeting at (847) 835-4114, or please contact the Illinois Relay Center at (800) 526-0844, to allow the Village of Glencoe to make reasonable accommodations for those persons.

1. CALL TO ORDER AND ROLL CALL

Dale Thomas, Chairman Jim Hirsch Joe Keefe Mitch Melamed John Nesbitt Ron Schmidt Scott Shore

- 2. APPROVAL OF SEPTEMBER 2013 MEETING MINUTES
- 3. PUBLIC COMMENT TIME
- 4. MANAGER'S MONTHLY REPORT
 - SEPTEMBER SUMMARY REPORT
- 5. <u>CLUBHOUSE TASK FORCE UPDATE</u>
- 6. OTHER BUSINESS
- 7. ADJOURNMENT

VILLAGE OF GLENCOE GOLF ADVISORY COMMITTEE Meeting Minutes

September 30, 2013

1. CALL TO ORDER AND ROLL CALL

The Golf Course Advisory Committee was called to order at 7:00 p.m. at the Village Hall. The following members were present:

Dale Thomas, Chairman Jim Hirsch John Nesbitt Ronald Schmidt Scott Shore

Joe Keefe and Mitch Melamed were absent.

Arnold Levy, Chairman of the Clubhouse Task Force was also in attendance.

2. APPROVAL OF THE AUGUST 2013 MEETING MINUTES

The August 2013 Golf Advisory Committee meeting minutes were approved as written.

3. PUBLIC COMMENT TIME

There was no public comment.

4. MANAGERS MONTHLY REPORT

- A question was asked if the Chicago Botanic Garden has issue with the plan to move the maintenance building on the 17th hole. Stella replied that the Garden is not in favor of the plan because we would have to access their property to get to the new building. We could make an access road up the 17th hole but it would not be ideal alternative for the neighbors, the golfers or the bird sanctuary.
- A question was then raised asking if we could not move the maintenance building to the 17th hole location was the whole project scrapped. Dale replied that there are alternate locations for moving the maintenance building and the plan will move forward.
- Stella reviewed the August monthly report.
- Stella reported that August rounds were the highest of any month over the last 7 years.
- The Senior Membership program also had the highest sales over the last 7 years with 913 cards being sold.
- Stella informed the committee that a meeting was held with Lisa Sheppard of the Glencoe Park District to discuss how both entities could work together to do some cross promotions.
- A comment was made that the shop looked good this year. Stella replied that we brought on Adidas as a new vendor and had huge sales of Taylor Made clubs which was responsible for the increase in overall gross revenue.
- Stella estimated that if budgeted numbers are hit for October we should end the season with a balance of \$300,000 in our capital reserve fund.

- A committee member reported that they saw the use of protective screening for maintenance workers being used in Winnetka and that we might consider implementing the same safety procedures.
- Arnold Levy updated the committee on the work that has been done by the sub-committee of the Clubhouse Task Force to appoint an architect for the clubhouse project.
- Arnold explained the process of the RFQ and RFP and the interviews of the potential architects.
- There is a meeting planned with the sub-committee for Friday, October 4th to discuss the qualifications of the architects and then to rank them according to their qualifications.
- The sub-committee will then take the recommendation to the full Clubhouse Task Force at a meeting scheduled for October 7th to get their approval of the recommendation.
- Arnold also reported that work is being done to create a contract for the architect based on the standard contract of the AIA (American Institute of Architects).
- A question was asked if we would consider using independent contractors for a portion of the clubhouse work. Arnold responded that we would consider using independent contractors and that an interior designer stood out during the interviews that the committee agreed should be included in the project regardless of who is chosen as an architect.
- A question was asked if a new agreement has been secured with the Cook County Forest Preserve yet. Stella responded that a new agreement has not been written yet but a letter of clarification was sent to the County to get them to sign off on the major points that will be addressed in the new agreement. The Village has not received a signed letter of clarification back as of this date. It is understood by all parties that we will not move forward without a signed letter of agreement.
- The fact that there is a large debt owed by the Golf Club to the Village has played an important role with the current Cook County staff as they do not want to be responsible for paying back this debt to the Village.
- Arnold stated that everything is moving in the right direction financially
 with the Golf Club and we are in a good position to move forward with
 the clubhouse plans. There are also a lot of things to confirm in the way
 of numbers and community support before Arnold can state with a
 higher degree of confidence that everything is exactly as it should be.
- It was discussed that Dave Arden plays a vital role to the success of the golf club through the quality of the golf course and his ability to complete capital work in house.
- The driving range was discussed and it will be an important outcome of the clubhouse project.
- The maintenance building is also a big issue of the project and the access to the building is still under review. Arnold does not believe that moving the maintenance building to the middle of the golf course is wise.
- A question was asked what the next steps will be with the project. Arnold replied the next steps in the process will be to engage the architect. They will then do schematic design of the building and we will go through an approval process with the community of the proposed design.

- Once the design is approved the construction documents will then be created and we will go out to bid. The idea is to have an Owners Rep work on behalf of the Village to oversee and coordinate the building process.
- At that point Arnold estimates it will take 18-20 months from the time the project is approved to when the building is complete.
- Arnold stated that the public process is something we don't have control over and may slow the process down. He added that this project is going to be under more public scrutiny than Writer's Theatre due to the fact that the Village is backing the project.
- Arnold stated that we are going to have to persuade the community that there is no risk involved in backing this project due to the success of the club and the capital reserve fund.
- We may need to use an effective communication strategy consultant to put a program together to present the project to the community. We have to anticipate opposition to the project.
- Arnold stated that the fact that paperwork will be signed with the County to confirm that this land will be used as a golf course going forward for the next 50-100 years is a benefit to the community. Using the golf course for purposes other than golf will be legally eliminated by the new agreement with the County. That becomes a life amenity for this community going forward with a golf course that you can be proud of. Having a public golf course will also add value to the real estate just as the downtown improvements and the schools have done.
- Arnold thanked the committee for their time and let them know that he would be willing to come back at any time and if any questions arise to please contact him directly.
- A statement was made that the rangers are doing a great job and should be commended for the hard work they do on a daily basis.

ADJOURNMENT

• There being no further business for discussion, the meeting was adjourned at 8:05.

GLENCOE GOLF CLUB MONTHLY FINANCIAL REPORT

September 2013

				Gle	encoe Golf C	lub					
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				THE RESERVE OF THE PARTY OF THE	mary of All U						
***************************************			*** * * ** ***** * ******			ember 30, 2013					
	This Period Actual	This Period Budget	+/ Budget	This Period Last Year	+/ Last Year	Year To Date Actual	Year To Date Budget	+/ Budget	Year To Date Last Year	+/ Last Year	Annual Budget
REVENUE	Actual	budget	Duagei	Last rear	Last real	Actual	Buuget	Budget	Last rear	Last Teat	Budget
GOLF ACADEMY	7,025	4,500	2,525	10,806	(3,781)	78,855	73,000	5,855	60,905	17,950	75,000
GREENS FEES	175,506	150,492	25,014	157,288	18,218	1,024,742	997,736	27,006	1,019,119	5,623	1,060,896
LEASES	4,400	4,400	20,014	4,400	10,210	17,900	17,600	300	18,395	(495)	22,000
MERCHANDISE	5,946	6,100	(154)	6,868	(922)	58,335	43,910	14,425	47,132	11,203	48,035
OTHER	2,531	2,000	531	4,378	(1,847)	22,863	19,955	2,908	25,898	(3,035)	22,475
OUTINGS	7,762	8,200	(438)	10.924	(3,162)	45.745	21,805	23,940	43,956	1,789	21,805
POWER CARTS	41,276	34,500	6,776	33,636	7,640	228,864	213,800	15,064	234,810	(5,946)	230,000
RANGE	7,806	5,500	2,306	6,479	1,327	59,793	39,500	20,293	47,996	11,797	42,700
TOTAL	252,252	215,692	36,560	234,779	17,473	1,537,097	1,427,306	109,791	1,498,211	38,886	1,522,911
IOIAL	£32,£32	£13,032	30,300	234,113	17,413	1,551,031	1,421,300	100,101	1,730,211	30,000	1,044,311
EXPENSES											
C&G PAYROLL	33,015	46,636	(13,621)	34,182	(1,167)	245,841	309,851	(64,010)	260,187	(14,346)	451,624
CHEM/FERTILIZER	3,804	10,000	(6,196)	3,781	23	58,851	66,000	(7,149)	71,850	(12,999)	75,000
COGS	4,448	3,965	483	3,511	937	44,015	28,489	15,526	29,933	14,082	31,102
COMMUNICATIONS	1,623	1,000	623	484	1,139	6,792	7,471	(679)	5,901	891	11,521
CREDIT CARD FEES	4.670	3,350	1,320	3,838	832	27,970	22,300	5,670	26,170	1,800	25,115
DEPRECIATION - EST.	,,,,,		-	-	-	-		-		-	80,000
EQUIPMENT R&M	2,306	2,000	306	1,734	572	11,382	11,500	(118)	11,368	14	23,500
GASOLINE	71	3,000	(2,929)	3,146	(3,075)	13,690	14,000	(310)	13,749	(59)	16,500
GOLF ACADEMY	5,335	2,680	2,655	2,793	2,542	49,695	45,480	4,215	48,478	1,217	51,580
LIABILITY INSURANCE	1,492	1,492		1,482	10	10,589	11,442	(853)	10,376	213	18,901
MAINTENANCE SUPPLIES	1,564	3,687	(2,123)	675	889	12,042	21,622	(9,580)	16,304	(4,262)	24,932
MANAGEMENT FEE	3,432	3,432	-	3,333	99	24,024	24,024		23,333	691	41,184
MARKETING	1,308	1,000	308	358	950	16,930	16,000	930	. 15,375	1,555	22,750
OTHER	2,485	4,040	(1,555)	2,426	59	26,044	37,043	(10,999)	23,484	2,560	50,361
POWER CART LEASE	-	5,550	(5,550)	3,678	(3,678)	27,500	33,300	(5,800)	22,066	5,434	33,300
RANGE	-	-	-	-	-	3,780	3,900	(120)	4,477	(697)	3,900
SHOP PAYROLL	37,744	38,622	(878)	35,387	2,357	257,795	265,984	(8,189)	254,023	3,772	401,947
UTILITIES	3,030	3,700	(670)	3,122	(92)	20,606	23,140	(2,534)	18,964	1,642	41,907
WATER-SEWER-GARBAGE	8,192	14,600	(6,408)	30,330	(22,138)	9,834	35,920	(26,086)	32,160	(22,326)	50,520
TOTAL	114,519	148,754	(34,235)	134,260	(19,741)	867,380	977,466	(110,086)	888,198	(20,818)	1,455,644
	10			400 540			440.040		040.040		07.00-
OPERATING INCOME (LOSS)	137,733	66,938		100,519		669,717	449,840		610,013		67,267
INTEREST	442	167	275	119	323	935	1,169	(234)	1.225	(290)	2,004
SALE OF ASSETS		-		710	-	2,500	- 1,100	2,500	6,500	(4,000)	2,004
INTEREST EXPENSE	-	-		-	-	-			-	- (.,===)	(5,000)
TOTAL	442	167	275	119	323	3,435	1,169	2,266	7,725	(4,290)	(2,996)
CHANGE IN NET ASSETS	138,175	67,105	CHRONICAL COMPANION AND ACCURATION	100,638		673,152	451,009		617,738		64,271
DAYS OF OPERATION	29.00	30.00	(1.00)	28.00	1.00	168.00	197.00	(29.00)	198.00	(30)	238.00
ROUNDS	5,181	4,600	581	4,757	424	29,674	28,210	1,464	29,830	(156)	30,741
AVERAGE GF PER ROUND	33.87	32.72	43.05	33.06	42.97	34.53	35.37	(0.83)	34.16	(36.04)	34.51

Glencoe Golf Club Copy of Rounds History September FY2014

CURRENT YEAR (2008)
Rounds Budget Ytd
Period Ytd Rounds Bud Rnds
23 23 345 345
1,276 1,299 1,155 1,500
3,774 5,073 4,174 5,674
5,543 10,616 5,821 11,495
6,403 17,019 6,333 17,828
6,253 23,272 6,013 23,841
3,909 27,181 4,004 27,845
2,520 29,701 1,395 29,240
689 30,390 - 29,240
- 30,390 - 29,240
- 30,390 - 29,240
CURRENT YEAR (2008)
Budget Ytd
Period Ytd Days Bud Days
3 2

										D.	AYS OF OP	ERATION												
	CI	URRENT Y	EAR (2014))	С	URRENT Y	EAR (2013)		URRENT Y	/EAR (2012)	С	URRENT	YEAR (2	011)	C	URRENT	TYEAR (20	009)	С	URRENT	YEAR (2	(800
			Budget	Ytd			Budget	Ytd			Budget	Ytd			Budget	Ytd			Budget	Ytd			Budget	Ytd
	Period	<u>Ytd</u>	<u>Days</u>	Bud Days	Period	<u>Ytd</u>	<u>Days</u>	Bud Days	Period	<u>Ytd</u>	Days	Bud Days	Period	<u>Ytd</u>	<u>Days</u>	Bud Days	Period	Ytd	Days	Bud Days	Period	<u>Ytd</u>	Days	Bud Days
March	5	5	14	14	24	24	14	14	11	11	14	14	14	14	14	14	15	15	14	14	3	3	31	31
April	21	26	30	44	28	52	30	44	22	33	30	44	29	43	30	44	18	33	30	44	29	32	30	61
May	26	52	31	75	28	80	31	75	20	53	31	75	29	72	31	75	28	61	31	75	26	58	31	92
June	25	77	30	105	30	110	30	105	28	81	30	105	26	98	30	105	27	88	30	105	30	88	30	122
July	31	108	31	136	30	140	31	136	25	106	31	136	30	128	31	136	31	119	31	136	28	116	31	153
August	31	139	31	167	30	170	31	167	31	137	31	167	29	157	31	167	29	148	31	167	31	147	31	184
September	29.0	168	30	197	28.0	198	30	197	25.0	162	30	197	29.5	187	30	197	30	178	30	197	30	177	30	214
October	-	168	31	228	30	228	31	228	29	191	31	228	31	218	31	228	23	201	31	228	30	207	31	245
November	-	168	10	238	27	255	10	238	27	218	10	238	26	244	-	228	28	229	-	228	19	226	-	245
December	-	168	-	238	12	267	-	238	16	234	-	238	-	244	-	228	2	231	-	228	-	226	-	245
January	-	168		238	-	267	-	238	8	242	-	238	-	244	-	228	-	231	-	228	-	226	-	245
February	-	168	-	238	-	267	-	238	-	242	-	238	-	244	-	228	-	231	-	228	-	226	-	245

_				 			 ROU	NDS PER D	AY OF BUD	GETED O	PERATION									
	С	URRENT Y	EAR (2014)	CI	JRRENT Y	EAR (2013)	C	URRENT Y	EAR (2012)		CUI	RRENT Y	EAR (2011)	CL	RRENT'	(EAR (2009)		PRIOR YE	AR (2008)	
_	Actual	Budget	Variance	<u>Actual</u>	Budget	Variance	 <u>Actual</u>	Budget	Variance		Actual E	Budget V	ariance	<u>Actual</u>	Budget V	'ariance	Actual	Budget \	'ariance	
March	28	16	12	107	15	92	12	15	-3		22	10	11	24	8	17	1	11	-10	
April	50	45	5	61	44	17	40	44	-4		79	42	37	41	40	1	43	39	4	
May	128	130	-2	137	130	6	106	132	-26		135	133	2	138	131	7	122	135	-13	
June	184	192	-8	197	183	15	173	181	-8		176	179	-4	161	190	-29	185	194	-9	
July	201	204	-3	189	209	-20	190	215	-25		212	209	3	217	206	11	207	204	2	
August	223	191	31	185	195	-10	200	194	6		199	194	5	201	196	5	202	194	8	
September	173	153	19	159	151	8	152	152	0		143	141	2	178	127	51	130	133	-3	
October	0	72	-72	71	72	-1	102	73	29		97	58	39	58	55	4	81	45	36	
November	0	0	0	110	0	110	102	0	102			0	0		0	0		0	0	
December	N/A	0	N/A	N/A	0	N/A		0	N/A			0	N/A	N/A	0	N/A	N/A	0	N/A	
January	N/A	0	N/A	N/A	0	N/A	N/A	0	N/A		N/A	0	N/A	N/A	0	N/A	N/A	0	N/A	
February	N/A	0	N/A	N/A	0	N/A	N/A	0	N/A		N/A	0	N/A	N/A	0	N/A	N/A	0	N/A	

Source: Golf Records

Revenue Summary & Detail

Glencoe Golf Club Monthly Revenue Activity Summary

activity		Sept	ember 2013 A	ctivity				Year-To-Dat	te Activity (FY	2014)	
key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
GOLF ACADEMY	7,025	4,500	2,525	10,806	-3,781	78,855	73,000	5,855	60,905	17,950	75,000
GREENS FEES	175,506	150,492	25,014	157,288	18,218	1,024,742	997,736	27,006	1,019,119	5,623	1,060,896
INTEREST	442	167	275	119	323	935	1,169	-234	1,225	-290	2,004
LEASES	4,400	4,400	0	4,400	0	17,900	17,600	300	18,395	-495	22,000
MERCHANDISE	5,946	6,100	-154	6,868	-922	58,335	43,910	14,425	47,132	11,202	48,035
OTHER	2,531	2,000	531	4,378	-1,847	22,863	19,955	2,908	25,898	-3,035	22,475
OUTINGS	7,762	8,200	-438	10,924	-3,162	45,745	21,805	23,940	43,956	1,789	21,805
POWER CARTS	41,276	34,500	6,776	33,636	7,640	228,864	213,800	15,064	234,810	-5,946	230,000
RANGE	7,806	5,500	2,306	6,479	1,327	59,793	39,500	20,293	47,996	11,797	42,700
SALE OF ASSETS	0	0	0	0	0	2,500	0	2,500	6,500	-4,000	0

Glencoe Golf Club Monthly Revenue Activity Detail

activity		Septe	ember 2013 A	ctivity			Ye	ar-To-Date A	activity (FY 20	14)	
key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
GOLF ACADEMY											
60-166-600-32517 GOLF ACADEMY REVENUE	7,025	3,500	3,525	10,471	-3,446	77,865	50,500	27,365	41,265	36,600	52,000
60-166-600-32927 GOLF PRO LESSONS	0	1,000	-1,000	335	-335	990	22,500	-21,510	19,640	-18,650	23,000
GOLF ACADEMY	7,025	4,500	2,525	10,806	-3,781	78,855	73,000	5,855	60,905	17,950	75,000
GREENS FEES			-								
60-166-600-32480 SENIOR MEMBERSHIPS	374	250	124	234	140	23,199	19,650	3,549	21,589	1,610	19,650
60-166-600-32485 GREEN FEES - WEEK DAYS	88,706	75,545	13,161	71,272	17,434	476,472	472,309	4,163	478,421	-1,949	507,129
60-166-600-32490 GREEN FEES - WEEKENDS	69,613	61,274	8,339	68,211	1,402	323,992	335,777	-11,785	352,759	-28,767	364,117
60-166-600-32495 PERM TIMES & FEES	16,813	13,423	3,390	17,571	-758	201,079	170,000	31,079	166,350	34,729	170,000
GREENS FEES	175,506	150,492	25,014	157,288	18,218	1,024,742	997,736	27,006	1,019,119	5,623	1,060,896
INTEREST	· · · · · · · · · · · · · · · · · · ·		-					_			
60-166-600-32805 INTEREST ON INVESTMENTS	130		5	151	-21	763	875	-112	838	-75	1,500
60-166-600-32810 IMET EARNINGS	312	42	270	-32	344	172	294	-122	387	-215	504
INTEREST	442	167	275	119	323	935	1,169	-234	1,225	-290	2,004
<u>LEASES</u>											
60-166-600-32920 FOOD SERVICE FEE	4,400	4,400	0	4,400	0	17,900	17,600	300	18,395	-495	22,000
LEASES	4,400	4,400	0	4,400	0	17,900	17,600	300	18,395	-495	22,000
MERCHANDISE											
60-166-600-32705 FOOD SALES	0		0		0	0	125	-125	804	-804	300
60-166-600-32710 GOLF BALLS	2,483	•	-17	2,917	-434	16,537	16,810	-273	18,658	-2,120	18,310
60-166-600-32715 CLOTHING	354		-546		-242	6,219	5,175	1,044	4,457	1,762	5,525
60-166-600-32720 MERCHANDISE	3,109	2,700	409	3,355	-246	35,578	21,800	13,778	23,212	12,365	23,900
MERCHANDISE	5,946	6,100	-154	6,868	-922	58,335	43,910	14,425	47,132	11,202	48,035
<u>OTHER</u>											
60-166-600-32500 ANNUAL LOCKER RENTAL	0		0		0	150	300	-150	290	-140	300
60-166-600-32510 PULL CART RENTAL	2,043		243		21	14,086	13,750	336	13,431	655	15,050
60-166-600-32520 CDGA REVENUE	20		20		-60	980	1,320	-340	2,440	-1,460	2,440
60-166-600-32525 LEAGUE FEES	0	-	0		0	3,355	2,360	995	2,360	995	2,360
60-166-600-32530 RENTAL CLUBS	454	200	254	1,252	-798	3,156	2,225	931	2,881	275	2,325

10/9/2013 Revenue List

Glencoe Golf Club Monthly Revenue Activity Detail

activity _		Sept	ember 2013 A	ctivity			Ye	ar-To-Date A	activity (FY 20	14)	
key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
60-166-600-32995 SUNDRY	14	0	14	1,024	-1,010	1,136	0	1,136	4,496	-3,360	0
OTHER	2,531	2,000	531	4,378	-1,847	22,863	19,955	2,908	25,898	-3,035	22,475
OUTINGS 60-166-600-32475 GOLF OUTING REVENUE	7,762	8,200	-438	10,924	-3,162	45,745	21,805	23,940	43,956	1,789	21,805
OUTINGS	7,762	8,200	-438	10,924	-3,162	45,745	21,805	23,940	43,956	1,789	21,805
POWER CARTS 60-166-600-32505 ELECTRIC CART RENTAL POWER CARTS	41,276			·		228,864	213,800	15,064	234,810	-5,946	230,000
RANGE 60-166-600-32515 PRACTICE RANGE REVENUES	7,806	<u>·</u>	<u> </u>	· · · · · · · · · · · · · · · · · · ·	1,327	228,864 59,793	213,800 39,500	20,293	234,810 47,996	-5,946 11,797	230,000 42,700
RANGE	7,806	5,500	2,306	6,479	1,327	59,793	39,500	20,293	47,996	11,797	42,700
SALE OF ASSETS 60-166-600-35110 SALE OF ASSETS	0	0	0	0	0	2,500	0	2,500	6,500	-4,000	0
SALE OF ASSETS	0	0	0	0	0	2,500	0	2,500	6,500	-4,000	0

Expenditure Report
Summary Report by Type
Expenditure Detail

Glencoe Golf Club Monthly Expenditure Activity Summary

activity		Septemb	er 2013 Perio			•	-	ear-To-Date	Activity (FY 20	014)	
sub_1 sub1_title key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
C&G PAYROLL	33,015	46,636	-13,622	34,182	-1,167	245,841	309,851	-64,011	260,187	-14,347	451,624
CAPITAL	20,469	13,303	7,166	25,419	-4,950	132,058	214,195	-82,137	225,948	-93,890	244,482
CHEM/FERTILIZER	3,804	10,000	-6,196	3,781	23	58,851	66,000	-7,149	71,850	-12,999	75,000
cogs	4,448	3,965	483	3,511	937	44,015	28,489	15,526	29,933	14,082	31,102
COMMUNICATIONS	1,623	1,000	623	484	1,139	6,792	7,471	-679	5,901	891	11,521
CREDIT CARD FEES	4,670	3,350	1,320	3,838	831	27,970	22,300	5,670	26,170	1,800	25,115
DEPRECIATION	0	0	0	0	0	0	0	0	0	0	80,000
EQUIPMENT R&M	2,306	2,000	306	1,734	571	11,382	11,500	-118	11,368	14	23,500
GASOLINE	71	3,000	-2,929	3,146	-3,075	13,690	14,000	-310	13,749	-60	16,500
GOLF ACADEMY	5,335	2,680	2,655	2,793	2,542	49,695	45,480	4,215	48,478	1,217	51,580
INTEREST EXPENSE	0	0	0	0	0	0	0	0	0	0	5,000
LIABILITY INSURANCE	1,492	1,492	0	1,482	9	10,589	11,442	-853	10,376	213	18,901
MAINTENANCE SUPPLIES	1,564	3,687	-2,123	675	889	12,042	21,622	-9,580	16,304	-4,261	24,932
MANAGEMENT FEE	3,432	3,432	0	3,333	99	24,024	24,024	0	23,333	691	41,184
MARKETING	1,308	1,000	308	358	950	16,930	16,000	930	15,375	1,555	22,750
OTHER	2,485	4,040	-1,556	2,426	58	26,044	37,043	-11,000	23,484	2,560	50,361
POWER CART LEASE	0	5,550	-5,550	3,678	-3,678	27,500	33,300	-5,800	22,066	5,434	33,300
RANGE	0	0	0	0	0	3,780	3,900	-120	4,477	-698	3,900
SHOP PAYROLL	37,744	38,622	-879	35,387	2,356	257,795	265,984	-8,189	254,023	3,772	401,947

Glencoe Golf Club Monthly Expenditure Activity Summary

activity		Septemb	er 2013 Perio	d Activity			Y	ear-To-Date	Activity (FY 20	014)	
sub_1 sub1_title key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
UTILITIES	3,030	3,700	-670	3,122	-92	20,606	23,140	-2,535	18,964	1,642	41,907
WATER-SEWER-GARBAGE	8,192	14,600	-6,408	30,330	-22,138	9,834	35,920	-26,086	32,160	-22,327	50,520

September 2013 Period Activity Year-To-Date Activity (FY 2014)

activity		Septembe	er 2013 Period	Activity			Y	ear-To-Date	Activity (FY 20	014)	
sub_1 sub1_title key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
C&G PAYROLL											
60-166-387-42110 SALARIES - REGULAR	12,514	12,456	58	12,289	225	87,767	87,192	575	85,992	1,775	149,472
60-166-387-42120 SALARIES - RHS PAY	0	0	0	0	0	3,292	2,000	1,292	2,008	1,285	2,000
60-166-387-42210 SALARIES - TEMPORARY	12,565	21,442	-8,877	12,754	-189	88,596	132,397	-43,801	91,154	-2,558	167,423
60-166-387-42310 OVERTIME	0	0	0	0	0	0	0	0	574	-574	0
60-166-387-42610 EMPLOYEE BENEFITS	3,976	3,962	14	3,792	184	27,771	27,733	38	26,565	1,206	47,542
60-166-387-46115 SOCIAL SECURITY ADMIN.	1,542	2,102	-559	1,526	17	10,847	13,615	-2,768	10,829	19	19,303
60-166-387-46120 MEDICARE ONLY	418	492	-74	357	61	2,736	3,184	-448	2,533	203	4,430
60-166-387-46125 ILL MUNI. RET. FUND	2,000	3,684	-1,684	3,464	-1,464	15,715	23,639	-7,924	24,143	-8,428	34,940
60-166-387-47110 UNEMPLOYMENT	0	2,499	-2,499	0	0	9,116	20,091	-10,975	16,391	-7,275	26,514
C&G PAYROLL	33,015	46,636	-13,622	34,182	-1,167	245,841	309,851	-64,011	260,187	-14,347	451,624
CAPITAL											
60-166-387-81120 BUILDING ALTERATIONS	0	0	0	0	0	5,220	13,500	-8,280	14,055	-8,835	13,500
60-166-387-81130 GOLF COURSE	10,061	2,475	7,586	15,475	-5,414	54,378	64,525	-10,147	75,099	-20,722	65,000
60-166-387-81135 FORESTRY &	0	0	0	0	0	0	0	0	0	0	25,000
60-166-387-82140 GOLF EQUIPMENT	0	0	0	0	0	11,442	70,000	-58,558	75,921	-64,479	70,000
60-166-387-89105 CAPITAL SALARIES	8,698	9,000	-302	9,237	-539	50,883	55,000	-4,117	56,546	-5,663	59,000
60-166-387-89110 CAPITAL SOCIAL SEC.	539	558	-19	573	-33	3,155	3,410	-255	3,506	-351	3,658
60-166-387-89115 CAPITAL MEDICARE	69	131	-61	134	-65	539	797	-258	820	-281	855
60-166-387-89120 CAPITAL IMRF	1,101	1,139	-38	0	1,101	6,442	6,963	-521	0	6,442	7,469
CAPITAL	20,469	13,303	7,166	25,419	-4,950	132,058	214,195	-82,137	225,948	-93,890	244,482
CHEM/FERTILIZER	-										
60-166-387-61240 CHEMICALS/SEED/FERTILI	3,804	10,000	-6,196	3,781	23	58,851	66,000	-7,149	71,850	-12,999	75,000
CHEM/FERTILIZER	3,804	10,000	-6,196	3,781	23	58,851	66,000	-7,149	71,850	-12,999	75,000
cogs											
60-166-386-63140 COGS-FOOD SUPPLIES	0	0	0	0	0	0	30	-30	185	-185	75
60-166-389-63105 COGS-GOLF BALLS	1,675	1,625	50	1,928	-252	11,197	10,925	272	12,424	-1,227	11,900
60-166-389-63120 COGS-CLOTHING	438	585	-147	493	-55	4,633	3,364	1,269	2,919	1,714	3,592
60-166-389-63135 COGS-MERCHANDISE	2,335	1,755	580	1,090	1,244	28,185	14,170	14,015	14,405	13,780	15,535
cogs	4,448	3,965	483	3,511	937	44,015	28,489	15,526	29,933	14,082	31,102

activity		Septemb	er 2013 Period	Activity			Y	'ear-To-Date	Activity (FY 20	014)	
sub_1 sub1_title key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
COMMUNICATIONS											
60-166-385-52205 TELECOM/INTERNET	1,623	1,000	623	484	1,139	6,792	7,471	-679	5,901	891	11,521
COMMUNICATIONS	1,623	1,000	623	484	1,139	6,792	7,471	-679	5,901	891	11,521
CREDIT CARD FEES				·· <u>······</u>	· ·						
60-166-388-52195 CREDIT CARD FEES	4,670	3,350	1,320	3,838	831	27,970	22,300	5,670	26,170	1,800	25,115
CREDIT CARD FEES	4,670	3,350	1,320	3,838	831	27,970	22,300	5,670	26,170	1,800	25,115
DEPRECIATION											
60-166-385-95105 DEPRECIATION	0	0	0	0	0	0	0	0	0	0	80,000
DEPRECIATION	0	0	0	0	0	0	0	0	0	0	80,000
EQUIPMENT R&M				***************************************						****	
60-166-387-51180 GENERAL EQUIPMENT R/M	2,306	2,000	306	1,734	571	7,818	8,000	-182	6,650	1,167	20,000
60-166-387-51230 IRRIGATION SYSTEM R/M	0	0	0	0	0	3,564	3,500	64	4,717	-1,153	3,500
EQUIPMENT R&M	2,306	2,000	306	1,734	571	11,382	11,500	-118	11,368	14	23,500
GASOLINE											
60-166-387-61185 GASOLINE-OIL-GREASE	71	3,000	-2,929	3,146	-3,075	13,690	14,000	-310	13,749	-60	16,500
GASOLINE	71	3,000	-2,929	3,146	-3,075	13,690	14,000	-310	13,749	-60	16,500
GOLF ACADEMY											
60-166-386-42210 SALARIES - TEMPORARY	0	0	0	0	0	0	7,000	-7,000	5,215	-5,215	7,000
60-166-386-46115 SOCIAL SECURITY ADMIN.	0	0	0	0	0	0	434	-434	323	-323	434
60-166-386-46120 MEDICARE ONLY	0	0	0	0	0	0	100	-100	76	-76	100
60-166-386-46125 ILL MUNI. RET. FUND	0	0	0	0	0	0	886	-886	268	-268	886
60-166-386-52110 LEASE OF EQUIPMENT	0	0	0	0	0	0	200	-200	0	0	400
60-166-386-52290 MISC CONTRACTUAL	5,035	2,500	2,535	2,378	2,657	47,307	34,300	13,007	39,831	7,476	39,300
60-166-386-61155 SUPPLIES	0	0	0	0	0	1,308	1,300	8	1,476	-168	1,300
60-166-386-62115 MISC COMPUTER	300	180	120	240	60	1,080	1,260	-180	988	92	2,160
60-166-386-62130 MISC EQUIPMENT	0	0	0	0	0	0	0	0	18	-18	0
60-166-386-64105 UNIFORMS/WORK	0	0	0	175	-175	0	0	0	283	-283	0
GOLF ACADEMY	5,335	2,680	2,655	2,793	2,542	49,695	45,480	4,215	48,478	1,217	51,580

activity		Septemb	er 2013 Period	l Activity			Y	ear-To-Date	Activity (FY 20	014)	
sub_1 sub1_title key acct title	This Period Actual	This Period Budget	\$ of Period Budget	This Period Last Year	\$ of Period Last Year	YTD Actual	YTD Budget	\$ of YTD Budget	YTD Last Year	\$ of Last Year	Annual Budget
INTEREST EXPENSE											
60-166-385-72120 BOOKED INT ON ADVANCE	0	0	0	0	0	0	0	0	0	0	5,000
INTEREST EXPENSE	0	0	0	0	0	0	0	0	0	0	5,000
LIABILITY INSURANCE	· · · · · · · · · · · · · · · · · · ·										
60-166-385-56105 PUBLIC LIABILITY INSUR.	1,492	1,492	0	1,482	9	10,442	10,442	0	10,376	66	17,901
60-166-385-56110 INSURANCE DEDUCTIBLES	0	0	0	0	0	147	1,000	-853	0	147	1,000
LIABILITY INSURANCE	1,492	1,492	0	1,482	9	10,589	11,442	-853	10,376	213	18,90°
MAINTENANCE SUPPLIES											
60-166-387-61155 SUPPLIES	0	0	0	0	0	0	0	0	736	-736	(
60-166-387-61225 SEED & SOD	0	500	-500	186	-186	1,011	2,000	-989	1,377	-366	2,50
60-166-387-61235 SAND/TOP DRESSING	0	1,500	-1,500	0	0	1,621	4,500	-2,879	3,694	-2,073	4,50
60-166-387-61245 MAINTENANCE SUPPLIES	1,180	1,000	180	255	924	6,025	8,500	-2,475	7,090	-1,066	10,00
60-166-387-62135 SAFETY EQUIPMENT	0	0	0	0	0	710	1,000	-290	654	57	1,00
60-166-387-64105 UNIFORMS/WORK	384	687	-303	233	151	2,599	4,622	-2,023	2,599	-1	5,43
60-166-387-65105 TOOL PURCHASE/REPAIR	0	0	0	0	0	77	1,000	-923	153	-77	1,50
MAINTENANCE SUPPLIES	1,564	3,687	-2,123	675	889	12,042	21,622	-9,580	16,304	-4,261	24,93
MANAGEMENT FEE											
60-166-385-53180 VOG MANAGEMENT	3,432	3,432	0	3,333	99	24,024	24,024	0	23,333	691	41,18
MANAGEMENT FEE	3,432	3,432	0	3,333	99	24,024	24,024	0	23,333	691	41,18
MARKETING 60-166-385-52215 MARKETING/ADVERTISING	1,308	1,000	308	358	950	16,930	16,000	930	15,375	1,555	22,75
MARKETING	1,308	1,000	308	358	950	16,930	16,000	930	15,375	1,555	22,75
OTHER										<u> </u>	
60-166-385-52120 COMPUTER SOFTWARE	0	0	0	0	0	393	450	-57	95	299	1,70
60-166-385-52125 BANKING FEES	221	140	81	138	83	1,124	770	354	804	320	1,40
60-166-385-52200 POSTAGE	23		-40	62	-40	174	187	-13	85	89	24
60-166-385-53115 AUDITING SERVICES	53		53	0	53	671	1,000	-329	717	-46	1,00
60-166-385-54125 LEGAL COUNSEL - OTHER	0	0	0	0	0	1,003	1,500	-498	413	590	2,00
60-166-385-55105 MEMBERSHIPS/DUES	0	0	0	0	0	0	1,275	-1,275	675	-675	1,27
60-166-385-55110 IN SERVICE TRAINING	193		-107	0	193	193	450	-257	0	193	1,50

September 2013 Period Activity

activity This Period This Period \$ of Period This Period \$ of Period YTD \$ of YTD sub_1 sub1_title YTD YTD Last \$ of Last Annual Actual **Budget Budget** Last Year Last Year **Budget Budget** kev acct title **Budget** Year Actual Year 60-166-385-61165 SUNDRY 0 0 0 70 -70 1.753 1,750 3 1.820 -67 1,750 0 0 0 0 0 0 2.050 -2.0500 60-166-385-62105 MISC COMPUTER 0 2,050 **MISCELLANEOUS** O 0 0 n 0 0 300 -300 0 0 300 60-166-385-93125 Ω -7 **BUILDING MAINTENANCE** 0 0 0 n 1.071 4.238 -3.1671.078 4.738 60-166-387-51105 60-166-387-52110 LEASE OF EQUIPMENT n 0 0 0 0 0 0 0 0 0 800 CLEANING SERVICE 760 790 -30 790 -30 4.415 5.040 -625 4.280 135 60-166-387-52160 5.640 -700 0 60-166-387-52180 FORESTRY AND 0 700 0 660 2,500 -1.8401,422 -762 2,500 60-166-387-52185 ANIMAL CONTROL 863 1,382 -519 1,140 -277 4,519 6,560 -2,041 5,994 -1,475 9,456 60-166-387-52290 MISC CONTRACTUAL 0 0 0 0 0 0 400 -400 0 400 0 60-166-387-55105 MEMBERSHIPS/DUES 0 0 0 Ω 0 365 340 25 340 25 610 0 0 0 0 0 IN SERVICE TRAINING 85 500 566 60-166-387-55110 -415 -481 3.000 60-166-388-52290 MISC CONTRACTUAL 115 90 25 0 115 1,717 2,076 -359 0 2,791 1,717 MEMBERSHIPS/DUES 0 0 0 0 O. 675 0 675 0 675 0 60-166-388-55105 60-166-388-55110 IN SERVICE TRAINING 0 0 0 0 0 308 0 308 100 208 0 60-166-388-61145 SCORE CARDS 0 0 0 0 0 1.465 1.800 -335 1,792 -327 1.800 60-166-388-61155 SUPPLIES 19 226 -206 226 -206 2,284 2,133 151 2,134 150 2,344 0 0 0 0 0 1,860 0 1,860 0 1,860 1,340 60-166-389-52150 CDGA SERVICES 0 60-166-389-64105 UNIFORMS/WORK 238 350 -112 238 1,310 1,724 -414 1,170 140 1,724 **OTHER** 2.485 4.040 -1.5562.426 58 26.044 37.043 -11.00023.484 2,560 50.361 **POWER CART LEASE** 60-166-388-74010 LEASE PAYMENT 0 5,550 -5,550 3,678 -3,67827,500 33,300 -5.80022.066 5.434 33,300 0 5,550 -5,550 3,678 -3,678 33,300 -5,800 22,066 5,434 33,300 POWER CART LEASE 27,500 **RANGE** 0 0 0 0 500 4,477 -3.477 500 60-166-388-61160 MISC. RANGE SUPPLIES 0 1.001 501 0 0 0 0 0 0 2,779 60-166-388-61250 RANGE BALLS 2,779 3,400 -621 3,400 0 0 0 0 0 3,780 3,900 -120 4,477 -698 3,900 **RANGE** SHOP PAYROLL 60-166-385-42110 SALARIES - REGULAR 10,224 500 2.269 70,529 4.708 125.088 10,724 10,424 300 75,237 72,968 0 60-166-385-42120 SALARIES - RHS PAY 0 0 0 0 2.723 2,700 23 2,608 115 2,700 1,723 57 12,212 530 21,655 60-166-385-42610 EMPLOYEE BENEFITS 1.832 1,794 37 109 12,742 12,684 659 628 4,625 4,524 101 4,334 292 7,049 60-166-385-46115 SOCIAL SECURITY ADMIN. 646 13 31

Year-To-Date Activity (FY 2014)

September 2013 Period Activity Year-To-Date Activity (FY 2014) activity This Period This Period \$ of Period This Period \$ of Period \$ of YTD sub_1 sub1_title YTD YTD YTD Last \$ of Last Annual key acct title Actual **Budget** Budget Last Year Last Year **Budget** Budget Budget Actual Year Year 60-166-385-46120 MEDICARE ONLY 154 151 3 147 7 1,082 1,058 24 1,014 68 1,814 60-166-385-46125 ILL MUNI, RET, FUND 1,278 1,320 -41 1,161 117 8,970 9,238 -268 8,004 966 15,836 60-166-388-42110 SALARIES - REGULAR 7.281 7,281 0 7,057 224 54,609 50,967 3,642 49,279 5,330 87,372 60-166-388-42120 SALARIES - RHS PAY 0 0 0 0 0 955 0 955 1,108 -152 0 60-166-388-42210 SALARIES - TEMPORARY 10.117 11,368 -1,251 9,158 959 57,274 72,889 -15,614 67,269 -9,994 77,351 60-166-388-42310 OVERTIME 0 0 0 0 0 0 28 28 383 -355 0 60-166-388-42610 EMPLOYEE BENEFITS 3,327 3,290 37 3.143 184 23.088 23,029 59 22,072 1,016 39,477 60-166-388-46115 SOCIAL SECURITY ADMIN. 1,048 1,156 -108 977 71 -952 7,051 6,727 7,679 -324 10,213 60-166-388-46120 MEDICARE ONLY 245 270 -25 229 17 1,796 -223 1,573 1,649 -76 2,331 60-166-388-46125 ILL MUNI. RET. FUND 1,077 922 156 940 137 6,452 6,512 8,161 1,708 1,648 11,061 SHOP PAYROLL 37,744 -879 38,622 35,387 2.356 257,795 265,984 -8,189 254,023 3,772 401,947 UTILITIES 60-166-387-52270 ELECTRICAL - LIGHT/AC 2,685 2,700 -15 2,726 -42 15,453 18,140 -2,68717,334 -1,880 27,800 60-166-387-52275 NATURAL GAS 345 1,000 -655 396 -50 5,000 152 1,630 3,522 14,106 5,152 3,030 3,700 -670 3,122 -92 UTILITIES 20,606 -2,53518.964 1,642 41,907 23,140 WATER-SEWER-GARBAGE 60-166-387-52255 WATER AND SEWER 7,555 14,420 -6,865 30,140 -22,58535,020 -26,340 31,396 -22,716 8,680 49,440 60-166-387-52260 GARBAGE SERVICE 637 457 190 900 253 764 180 447 1,153 389 1,080

30,330

-22,138

9,834

35,920

-26,086

32,160

-22,327

50,520

8,192

14,600

-6,408

WATER-SEWER-GARBAGE

Balance Sheet Detail
Deferred Revenue
Cash Balance
Due to VOG Report

Deferred Revenue Glencoe Golf Club

Acct No	Description	Balance
60-166-600-24105	RAIN CHECKS OUTSTANDING	10,531.00
60-166-600-24110	GIFT CERTS OUTSTANDING	8,135.46
60-166-600-24175	DEF REV GOLF ACADEMY	4,831.08
	Total Def. Rev.	23,497.54

Cash Report Glencoe Golf Club

Acct No	Description	Balance
	Balance Sheet	
60-166-600-11111	CASH - NSCB	1,153,597.14
60-166-600-11190	IMET	204,666.13
60-166-600-11210	PETTY CASH	700.00
	Total	1,358,963.27

Due To VOG Report Glencoe Golf Club

Acct No	Description	Balance
60-166-600-22190	GOLF MGMT FEE PAYABLE	404,929.00
60-166-600-25105	INT PAYABLE ON ADVANCE	222,288.51
60-166-600-25115	DUE TO GENERAL FUND	960,006.11
	Total	1,587,223.62

Friends of the Glencoe Golf Club

Monthly Report Cash Balance

Monthly Report - Friends Glencoe Golf Club

Acct No.	Description	FY Mo.	FY Mo. Bud.	PY Mo.	FY YTD	FY YTD Bud.	PY YTD	FY Bud.
	Operating Revenue							
	Total Other Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Operating Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Operating Expenses							
65- 170- 395- 52215	MARKETING/ADVERTISING	0.00	0.00	0.00	2,852.24	0.00	0.00	0.00
	Total Service Fees	0.00	0.00	0.00	2,852.24	0.00	0.00	0.00
	Total Professional Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Event Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Service Expense	0.00	0.00	0.00	2,852.24	0.00	0.00	0.00
	Total Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Equipment	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Commodities	0.00	0.00	0.00	0.00	0.00	0.00	0.00

	Total Operating Expense	0.00	0.00	0.00	2,852.24	0.00	0.00	0.00
	Operating Excess (Deficit)	0.00	0.00	0.00	(2,852.24)	0.00	0.00	0.00
65- 170- 395- 32805	INTEREST ON INVESTMENTS	0.39	0.00	1.02	5.05	0.00	8.57	0.00
	Total Nonoperating Revenue	0.39	0.00	1.02	5.05	0.00	8.57	0.00
	Total Interest Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Total Nonoperating Activity	0.39	0.00	1.02	5.05	0.00	8.57	0.00
	Total Excess (Deficit)	0.39	0.00	1.02	(2,847.19)	0.00	8.57	0.00
65- 170- 395- 81130	GOLF COURSE IMPROVEMENTS)	0.00	0.00	0.00	0.00	0.00	975.95	0.00
	Total Capital	0.00	0.00	0.00	0.00	0.00	975.95	0.00

Cash Report - Friends Glencoe Golf Club

Acct No	Description	Balance
	Balance Sheet	
65-170-395-11111	CASH - NSCB	3,350.83
	Total	3,350.83